

# 2020 – 2021 Draft Budget



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# Agenda – Tuesday, April 21, 2020

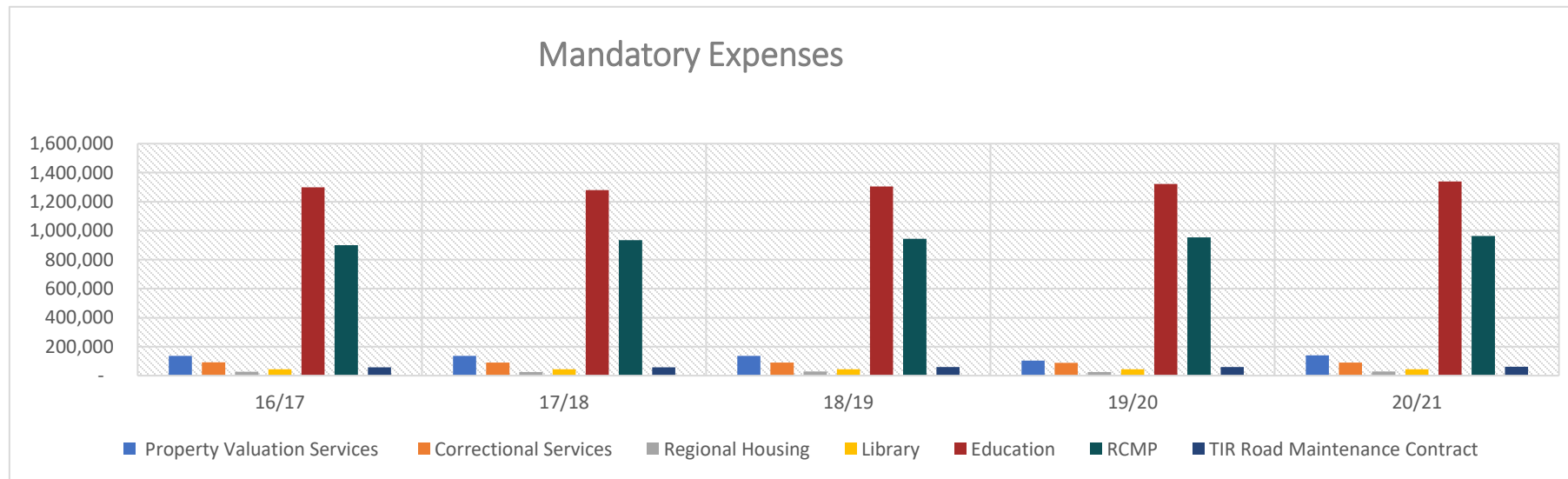
## 8:00 – 9:30 PM

### 1. Expenses

1. Mandatory Expenses
2. General Government Services
3. Protective Services
4. Transportation Services
5. Environmental Health
6. Public Health
7. Environmental Development
8. Recreation and Culture
9. Education
10. Capital and Financing

# Mandatory Expenses

| Mandatory Expenses            | 16/17            | 17/18            | 18/19            | 19/20            | 20/21            |
|-------------------------------|------------------|------------------|------------------|------------------|------------------|
| Property Valuation Services   | 136,589          | 136,060          | 137,253          | 104,296          | 140,000          |
| Correctional Services         | 91,498           | 90,261           | 89,562           | 89,188           | 90,000           |
| Regional Housing              | 26,296           | 25,004           | 27,978           | 24,761           | 28,000           |
| Library                       | 44,470           | 44,470           | 44,470           | 44,470           | 44,470           |
| Education                     | 1,298,728        | 1,279,703        | 1,304,553        | 1,322,218        | 1,340,000        |
| RCMP                          | 899,232          | 933,549          | 944,256          | 953,636          | 963,000          |
| TIR Road Maintenance Contract | 57,058           | 57,914           | 59,951           | 60,190           | 62,000           |
| <b>Total</b>                  | <b>2,553,871</b> | <b>2,566,962</b> | <b>2,608,023</b> | <b>2,598,759</b> | <b>2,667,470</b> |



# Expenses – General Govt. Services

| Grouping    | GL Description                             | 2019 - 2020<br>Actuals to Date | Budget 2019 - 2020 | Budget 2020 - 2021 |
|-------------|--|--------------------------------|--------------------|--------------------|
| Legislative | Remuneration - E Nickerson                 | 25,213                         | 27,331             | 27,470             |
|             | CPP - E Nickerson                          | 1,127                          | 1,216              | 1,260              |
|             | Pension - E Nickerson                      | 1,639                          | 1,777              | 1,790              |
|             | Travel Mileage - E Nickerson               | -                              | 2,000              | 1,000              |
|             | Conferences/Meetings - E Nickerson         | -                              | 2,000              | 750                |
|             | Insurance ( Travel & Other ) - E Nickerson | 58                             | 100                | 100                |
|             | Other - E Nickerson                        | -                              | 100                | 100                |
|             | Remuneration - J Crook                     | 22,116                         | 23,974             | 24,095             |
|             | CPP - J Crook                              | 968                            | 1,045              | 1,085              |
|             | Pension - J Crook                          | 1,106                          | 1,199              | 1,205              |
|             | Travel Mileage - J Crook                   | -                              | 500                | 1,000              |
|             | Conferences/Meetings - J Crook             | -                              | 1,000              | 750                |
|             | Insurance ( Travel & Other ) - J Crook     | 58                             | 100                | 100                |
|             | Technology Allowance - J Crook             | -                              | 500                | 500                |
|             | Other - J Crook                            | -                              | 100                | 100                |

# Expenses – General Govt. Services

| Grouping    | GL Description                           | 2019 - 2020<br>Actuals to Date | Budget 2019 - 2020 | Budget 2020 - 2021 |
|-------------|--|--------------------------------|--------------------|--------------------|
| Legislative | Remuneration - G El-Jakl                 | 20,328                         | 22,036             | 22,145             |
|             | CPP - G El-Jakl                          | 876                            | 946                | 980                |
|             | Pension - G El-Jakl                      | 1,321                          | 1,433              | 1,440              |
|             | Travel Mileage - G El-Jakl               | 583                            | 2,000              | 1,000              |
|             | Conferences/Meetings - G El-Jakl         | -                              | 1,500              | 750                |
|             | Insurance ( Travel & Other ) - G El-Jakl | 58                             | 100                | 100                |
|             | Technology Allowance - G El-Jakl         | -                              | -                  | -                  |
|             | Other - G El-Jakl                        | -                              | 100                | 100                |
|             | Renumeration - M Atkinson                | 20,328                         | 22,036             | 22,145             |
|             | CPP - M Atkinson                         | -                              | -                  | 980                |
|             | Pension - M Atkinson                     | -                              | -                  | 800                |
|             | Travel Mileage - M Atkinson              | 195                            | 500                | 500                |
|             | Conferences/Meetings - M Atkinson        | -                              | 1,500              | 750                |
|             | Insurance (Travel & Other) M Atkinson    | 58                             | 100                | 100                |
|             | Technology Allowance - M Atkinson        | 1,273                          | 500                | 500                |

# Expenses – General Govt. Services

| Grouping          | GL Description                    | 2019 - 2020<br>Actuals to Date | Budget 2019 - 2020 | Budget 2020 - 2021 |
|-------------------|-----------------------------------|--------------------------------|--------------------|--------------------|
| Legislative       | Remuneration - S Hatfield         | 20,328                         | 22,036             | 22,145             |
|                   | CPP - S Hatfield                  | 876                            | 946                | 980                |
|                   | Pension - S Hatfield              | 1,321                          | 1,433              | 1,440              |
|                   | Travel Mileage - S Hatfield       | 406                            | 500                | 1,000              |
|                   | Conferences/Meetings - S Hatfield | 23                             | 1,500              | 750                |
|                   | Insurance (Travel & Other)        | 58                             | 100                | 100                |
|                   | Technology Allowance - S Hatfield | 1,043                          | 500                | -                  |
|                   | Other - S Hatfield                | -                              | 100                | 100                |
| Legislative Total |                                   | 121,361                        | 142,908            | 140,210            |



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# Expenses – General Govt. Services

| Grouping               | GL Description              | 2019 - 2020<br>Actuals to Date | Budget 2019 - 2020 | Budget 2020 - 2021 |
|------------------------|-----------------------------|--------------------------------|--------------------|--------------------|
| General Administrative | Salaries/Wages              | 296,796                        | 322,561            | 336,500            |
|                        | Employment Insurance        | 5,041                          | 5,643              | 5,700              |
|                        | Canada Pension              | 11,390                         | 10,291             | 12,100             |
|                        | Workers Compensation        | 3,639                          | 4,328              | 4,500              |
|                        | Group Insurance             | 10,776                         | 12,539             | 11,500             |
|                        | Pension Premiums            | 18,861                         | 20,518             | 21,000             |
|                        | Training/Development        | 6,895                          | 10,000             | 9,000              |
|                        | Postage/Meter Rental        | 19,429                         | 22,000             | 23,000             |
|                        | Office Supplies             | 9,515                          | 11,000             | 10,000             |
|                        | Advertising                 | 12,202                         | 14,000             | 14,000             |
|                        | Telephone                   | 9,198                          | 10,000             | 10,000             |
|                        | Fax                         | 2,291                          | 3,000              | 3,000              |
|                        | CAO Travel                  | 1,623                          | 3,000              | 3,000              |
|                        | Payroll Services Costs      | 3,093                          | 675                | -                  |
|                        | Miscellaneous               | 3,880                          | 4,000              | 4,000              |
|                        | Liability & Other Insurance | 30,898                         | 35,000             | 38,000             |
|                        | Computer Services           | 37,987                         | 45,000             | 48,000             |



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Salaries – Estimated 2% cost of living, regular salary scale steps.

Liability Insurance – Cyber insurance coverage added.

Computer services – Townsutes payroll module, Townsutes online portal.



# Expenses – General Govt. Services

| Grouping                        | GL Description                  | 2019 - 2020<br>Actuals to Date | Budget 2019 - 2020 | Budget 2020 - 2021 |
|---------------------------------|---------------------------------|--------------------------------|--------------------|--------------------|
| General Administrative          | Clerks' pension                 | 730                            | -                  | -                  |
|                                 | Travel                          | 2,041                          | 3,500              | 3,000              |
|                                 | Meeting Supplies                | 2,184                          | 2,500              | 2,500              |
|                                 | Workplace Wellness              | 5,589                          | 4,500              | 5,000              |
|                                 | Old Court House - Repairs       | 105                            | -                  | -                  |
|                                 | Admin Ctr - Repairs/Mtnce       | 24,427                         | 25,000             | 25,000             |
|                                 | Admin Ctr - Janitor Wages       | 86                             | -                  | 40,000             |
|                                 | Admin Ctr - Janitor Supplies    | 1,286                          | 2,000              | 2,000              |
|                                 | Admin Ctr - Power Sec 1         | 16,316                         | 15,000             | 15,000             |
|                                 | Admin Ctr - Power Sec 2         | 8,425                          | 10,000             | 10,000             |
|                                 | Admin Ctr - Sewer Charges       | 2,030                          | 1,800              | 2,050              |
|                                 | Admin Ctr - Janitorial Contract | 31,006                         | 40,000             | -                  |
|                                 | Legal Services                  | 15,784                         | 20,000             | 18,000             |
|                                 | Other Professional Fees         | 1,753                          | 5,000              | 77,500             |
|                                 | Bank Charges                    | 5,420                          | 1,500              | 4,000              |
|                                 | Cash Short/Over                 | - 32                           | 500                | 250                |
| General Administrative<br>Total |                                 | 600,662                        | 664,855            | 757,600            |

Janitorial Contract – Budget moved to janitor wages

Other Professional Fees - \$ 10,000 Beach Initiatives 3D mapping, \$ 62,500 asset management (\$50,000 grant)



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# Expenses – General Govt. Services

| Grouping          | GL Description             | 2019 - 2020<br>Actuals to Date | Budget 2019 - 2020 | Budget 2020 - 2021 |
|-------------------|----------------------------|--------------------------------|--------------------|--------------------|
| Property Services | Salaries/Wages             | 193,573                        | 224,254            | 227,000            |
|                   | Employment Insurance       | 4,191                          | 4,948              | 5,000              |
|                   | Canada Pension             | 8,914                          | 10,097             | 10,000             |
|                   | Workers Compensation       | 2,910                          | 3,566              | 3,700              |
|                   | Group Insurance            | 7,505                          | 9,159              | 10,000             |
|                   | Pension Premiums           | 11,912                         | 13,566             | 13,500             |
|                   | Training/Development       | 4,795                          | 6,000              | 6,000              |
|                   | Clothing/Footwear          | 2,993                          | 4,000              | 4,500              |
|                   | Tools                      | 1,249                          | 3,200              | 3,000              |
|                   | New Equipment              | 2,871                          | 4,000              | 10,000             |
|                   | Prop Serv - Eqpt Mntnce    | 7,342                          | 5,000              | 5,000              |
|                   | Telephone                  | 2,566                          | 3,500              | 3,250              |
|                   | Signs. etc.                | 9,569                          | 3,000              | 5,000              |
|                   | Tractor Maintenance        | 198                            | 2,000              | 2,000              |
|                   | Salting/Sanding            | 8,824                          | 10,000             | 10,000             |
|                   | Property Services Building | 3,085                          | 5,000              | 5,000              |



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New equipment – Plasma cutter and compressor



# Expenses – General Govt. Services

| Grouping             | GL Description          | 2019 - 2020<br>Actuals to Date | Budget 2019 - 2020 | Budget 2020 - 2021 |
|----------------------|-------------------------|--------------------------------|--------------------|--------------------|
| Property Services    | 2005 Dodge flatbed      | 6,320                          | 6,000              | -                  |
|                      | 2007 Dodge 3/4 ton      | 207                            | -                  | -                  |
|                      | 2016 Dodge 1/2 Ton      | 7,067                          | 7,000              | 7,000              |
|                      | 2013 GMC 1/2 ton        | 2,707                          | 4,000              | 4,000              |
|                      | 1997 Dumptruck          | 2,025                          | 1,000              | 1,000              |
|                      | 2012 Dodge 3/4 ton      | 5,244                          | 10,000             | 10,000             |
|                      | 2013 Backhoe            | 5,063                          | 6,500              | 6,500              |
|                      | Travel                  | 2,969                          | 4,000              | 4,000              |
|                      | Miscellaneous           | 4,215                          | 2,000              | 2,000              |
|                      | 2018 3 Ton Truck        | 6,292                          | 6,000              | 6,000              |
|                      | Shop Supplies           | 2,754                          | 6,000              | 6,000              |
|                      | Prop Serv Summer Staff  | 8,150                          | 9,000              | 9,000              |
|                      | Equipment Maintenance   | 18                             | -                  | -                  |
|                      | Property Services Total |                                | 325,528            | 372,790            |
| Financial Management | External Audit          | 23,778                         | 18,750             | 20,000             |

# Expenses – General Govt. Services

| Grouping       | GL Description                  | 2019 - 2020<br>Actuals to Date | Budget 2019 - 2020 | Budget 2020 - 2021 |
|----------------|---------------------------------|--------------------------------|--------------------|--------------------|
| Taxation       | Salaries/Wages                  | 39,085                         | 40,474             | 43,400             |
|                | Employment Insurance            | 882                            | 918                | 960                |
|                | Canada Pension                  | 1,832                          | 1,886              | 2,100              |
|                | Workers Compensation            | 568                            | 644                | 700                |
|                | Group Insurance                 | 1,226                          | 2,220              | 1,410              |
|                | Pension Premiums                | 2,519                          | 2,631              | 2,820              |
|                | Training/Development            | -                              | 1,000              | 500                |
|                | Tax Billing Costs               | 610                            | 1,200              | 1,200              |
|                | Tax Write Offs                  | 1,042                          | 500                | 1,000              |
|                | Low Income Exemptions           | 27,812                         | 31,000             | 30,000             |
|                | Tax Reductions by Council       | 50,965                         | 52,000             | 53,500             |
|                | Tax Sale Expense                | - 5,675                        | 1,000              | 1,000              |
|                | Maintenance/Tax Sale Properties | -                              | 500                | 500                |
|                | Assessment Services             | 104,296                        | 139,061            | 140,000            |
|                | Uncollectable Taxes             | -                              | 3,000              | 2,500              |
| Taxation Total |                                 | 225,163                        | 278,034            | 281,590            |

# Expenses – General Govt. Services

| Grouping                       | GL Description                    | 2019 - 2020 Actuals to Date | Budget 2019 - 2020 | Budget 2020 - 2021 |
|--------------------------------|-----------------------------------|-----------------------------|--------------------|--------------------|
| Other General Government       | Elections & Plebiscites           | -                           | -                  | 25,000             |
|                                | Grants to Organizations           | 53,701                      | 45,000             | 55,000             |
|                                | UNSM & FCM Memberships            | 7,257                       | 6,300              | 7,300              |
|                                | SNWT Operating                    | 13,000                      | 13,000             | 15,000             |
|                                | Special Events                    | 8,000                       | 15,000             | 20,000             |
|                                | BMHS Closure costs                | -                           | -                  | -                  |
|                                | CSI Elementary School             | -                           | -                  | -                  |
|                                | Other General Costs               | 1,480                       | 500                | 1,500              |
|                                | HST - General Government Services | 1,539                       | -                  | -                  |
| Other General Government Total |                                   | 84,977                      | 79,800             | 123,800            |
|                                | Total General Government Services | 1,381,469                   | 1,557,137          | 1,701,650          |



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Election – Budget \$ 25,000  
 Grants to Organizations – Budget \$ 55,000  
 (\$15,000 xray machine – Shelburne  
 Special Events – Budget \$ 20,000 (\$10,000  
 axe throwing, \$ 5,000 TMAC Travel Media, \$  
 5,000 Other)



# Expenses – Protective Services

| Grouping                       | GL Description                  | 2019 - 2020 Actuals to Date | Budget 2019 - 2020 | Budget 2020 - 2021 |
|--------------------------------|---------------------------------|-----------------------------|--------------------|--------------------|
| Police Protection              | RCMP Contract Transfers         | 953,636                     | 953,637            | 963,000            |
|                                | DNA Testing                     | 3,569                       | 4,000              | 4,000              |
|                                | RCMP Contract Services          | -                           | -                  | -                  |
|                                | Transfers to Corrections        | 66,891                      | 89,189             | 90,000             |
| <b>Police Protection Total</b> |                                 | <b>1,024,096</b>            | <b>1,046,826</b>   | <b>1,057,000</b>   |
| Law Enforcement                | Prosecuting Services            | 11,205                      | 11,500             | 11,000             |
|                                | Law Enforcement - Other         | -                           | -                  | -                  |
| <b>Law Enforcement Total</b>   |                                 | <b>11,205</b>               | <b>11,500</b>      | <b>11,000</b>      |
| By-Law Enforcement             | By-Law Officer Wages            | 4,400                       | 20,000             | 5,000              |
|                                | By-Law Officer EI               | -                           | -                  | -                  |
|                                | By-Law Officer CPP              | -                           | -                  | -                  |
|                                | By-Law Officer WCB              | -                           | -                  | -                  |
|                                | By-Law Officer Training         | -                           | -                  | -                  |
|                                | By-Law Officer Travel           | -                           | -                  | -                  |
|                                | By-Law Officer Miscellaneous    | 542                         | 1,000              | 1,000              |
|                                | Animal Control Costs            | 1,500                       | 1,500              | 1,500              |
|                                | <b>By-Law Enforcement Total</b> |                             | <b>6,442</b>       | <b>22,500</b>      |

# Expenses – Protective Services

| Grouping         | GL Description                    | 2019 - 2020<br>Actuals to Date | Budget 2019 - 2020 | Budget 2020 - 2021 |
|------------------|-----------------------------------|--------------------------------|--------------------|--------------------|
| Fire Departments |                                   | 796,212                        | 751,754            | 1,025,728          |
|                  | Emergency Management Organization | -                              | -                  | -                  |
|                  | EMO - Coordinator                 | -                              | -                  | -                  |
|                  | EMO - Alternate Coordinator       | 275                            | 3,300              | 3,300              |
|                  | EMO - Travel                      | 479                            | 1,000              | 1,000              |
|                  | EMO - Training / Exercise         | 195                            | 1,000              | 750                |
|                  | EMO - Promo / Advertising         | -                              | 1,000              | 500                |
|                  | EMO - Communications              | 1,326                          | 1,000              | 1,500              |
|                  | EMO - Heliport Light              | 50                             | 200                | 200                |
|                  | EMO - Miscellaneous               | 862                            | 500                | 500                |
|                  | EMO - Cots / Blankets             | 10                             | 1,500              | -                  |
|                  | Search & Rescue                   | 7,152                          | 7,152              | 7,152              |
| EMO Total        |                                   | 10,350                         | 16,652             | 14,902             |

# Expenses – Protective Services

| Grouping                        | GL Description                                | 2019 - 2020<br>Actuals to Date | Budget 2019 - 2020 | Budget 2020 - 2021 |
|---------------------------------|---|--------------------------------|--------------------|--------------------|
| Building Inspection<br>Services | Building Inspection - Salaries                | 86,789                         | 98,167             | 93,500             |
|                                 | Building Inspection - EI                      | 1,731                          | 2,007              | 1,850              |
|                                 | Building Inspection - CPP                     | 3,819                          | 4,376              | 4,260              |
|                                 | Building Inspection - WCB                     | 1,235                          | 1,531              | 1,455              |
|                                 | Building Inspection - Group Insurance         | 4,218                          | 4,629              | 4,835              |
|                                 | Building Inspection - Pension Premiums        | 5,438                          | 6,381              | 6,075              |
|                                 | Building Inspection -<br>Training/Development | 3,701                          | 4,000              | 4,000              |
|                                 | Building Inspection - Clothing/Footwear       | 75                             | 400                | 400                |
|                                 | Building Inspection - Vehicle Costs           | 4,380                          | 4,000              | 4,000              |
|                                 | Building Inspection - Travel                  | 204                            | 1,000              | 600                |
|                                 | Building Inspection - Member Fees             | 440                            | 850                | 800                |
|                                 | Building Inspection - Office Supplies         | 1,014                          | 3,000              | 3,000              |
|                                 | Building Inspection - Miscellaneous           | 8                              | 500                | 700                |
|                                 | Building Inspection - telephone               | 595                            | 750                | 750                |
|                                 | Building Inspection<br>Services Total         |                                | 113,648            | 131,591            |



# Expenses – Protective Services

| Grouping                           | GL Description        | 2019 - 2020<br>Actuals to Date | Budget 2019 - 2020 | Budget 2020 - 2021 |
|------------------------------------|-----------------------|--------------------------------|--------------------|--------------------|
| Fire Services Coordinator          | FSC - Wages           | 49,965                         | 54,000             | 55,100             |
|                                    | FSC - EI              | 1,121                          | 1,205              | 1,200              |
|                                    | FSC - CPP             | 2,377                          | 2,576              | 2,710              |
|                                    | FSC - WCB             | 725                            | 859                | 880                |
|                                    | FSC - Group Ins       | 1,438                          | 1,920              | 2,600              |
|                                    | FSC - Pension         | 948                            | 1,755              | 1,105              |
|                                    | FSC - Training        | 832                            | 1,500              | 11,000             |
|                                    | FSC - Clothing        | 2,512                          | -                  | -                  |
|                                    | FSC - Membership Fees | 390                            | 250                | 250                |
|                                    | FSC - Supplies        | 613                            | 1,500              | 1,000              |
|                                    | FSC - Conferences     | -                              | 1,250              | 1,250              |
|                                    | FSC - Telephone       | 589                            | 800                | 800                |
|                                    | FSC - Travel          | 1,151                          | 2,500              | 2,500              |
|                                    | FSC - Miscellaneous   | 1,594                          | 500                | 1,700              |
|                                    | FSC - Banquet         | -                              | -                  | 4,000              |
| Fire Services Coordinator<br>Total |                       | 64,256                         | 70,615             | 86,095             |
| Protective Services Total          |                       | 2,026,208                      | 2,051,438          | 2,328,450          |



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Training - \$11,000 container for fire dept training  
 Misc - \$1,200 budgeted for medals for fire dept  
 Banquet - \$ 4,000 New recognition event for fire dept





# Expenses – Transportation Services

| Grouping                   | GL Description                      | 2019 - 2020 Actuals to Date | Budget 2019 - 2020 | Budget 2020 - 2021 |
|----------------------------|-------------------------------------|-----------------------------|--------------------|--------------------|
| Road Transportation        | Cat Rock Drive                      | 422                         | 2,000              | 2,000              |
|                            | Spruce Drive                        | 422                         | 2,000              | 2,000              |
|                            | Goose Lake Road ( Municipal Costs ) | 6,095                       | 2,000              | 2,500              |
|                            | Goose Lake Rd Association           | 5,444                       | 6,200              | 6,200              |
|                            | Fish Plant Road                     | 167                         | 1,000              | 1,000              |
|                            | Business Park Road                  | 1,565                       | 2,500              | 2,500              |
|                            | Ridge Road                          | 144                         | 4,000              | 4,000              |
|                            | Manhole Repairs                     | 16,309                      | -                  | 20,000             |
|                            | Barrington Sidewalk                 | 989                         | 1,500              | 1,500              |
|                            | Woods Harbour Sidewalk              | 400                         | 1,500              | 1,500              |
|                            | Barrington Lake Road Association    | -                           | -                  | 7,800              |
|                            | DTIR Road Maintenance Contract      | 60,190                      | 60,190             | 62,000             |
|                            | Road Transportation Total           |                             | 92,146             | 82,890             |
| Street Lighting            | Street Lighting                     | 144,240                     | 158,000            | 158,000            |
| Community Clean-up Program | Traffic Services                    | -                           | 1,000              | -                  |
|                            | Community Clean Up Program          | 831                         | 1,000              | 1,000              |
|                            | Total Transportation Services       | 237,217                     | 242,890            | 272,000            |



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Manhole Repairs \$ 20,000 – Replace remaining manhole covers. This is an accounting change, in the past it would be charged to capital.  
Barrington Lake Road Association - \$7,800 yearly fee collected, matching revenue



# Expenses – Environmental Health

| Grouping                   | GL Description                       | 2019 - 2020 Actuals to Date | Budget 2019 - 2020 | Budget 2020 - 2021 |         |
|----------------------------|--------------------------------------|-----------------------------|--------------------|--------------------|---------|
| Sewage System - Barrington | Salaries/Wages                       | 20,114                      | 26,137             | 22,440             |         |
|                            | Employment Insurance                 | 454                         | 593                | 500                |         |
|                            | Canada Pension                       | 950                         | 1,155              | 1,000              |         |
|                            | Workers Compensation                 | 293                         | 416                | 360                |         |
|                            | Group Insurance                      | 1,094                       | 1,231              | 1,180              |         |
|                            | Pension Premiums                     | 1,345                       | 1,699              | 1,460              |         |
|                            | Training/Development                 | 313                         | 500                | 1,000              |         |
|                            | Clothing/Footwear                    | 143                         | 500                | -                  |         |
|                            | Vehicle Costs ( Sewer Vehicle Only ) | 1,387                       | 2,800              | 2,500              |         |
|                            | Collection System                    | 7,569                       | 8,000              | 8,000              |         |
|                            | Lift Station Power                   | 18,632                      | 23,500             | 23,500             |         |
|                            | Lift Station Repairs/Maintenance     | 20,151                      | 22,000             | 42,000             |         |
|                            | Lift Station Insurance               | 470                         | 500                | 500                |         |
|                            | STP - Chemicals                      | 80                          | 500                | 500                |         |
|                            | STP - Power                          | 30,023                      | 32,000             | 32,000             |         |
|                            | STP - Repairs/Maintenance            | 21,993                      | 22,000             | 22,000             |         |
|                            | STP - Insurance                      | 816                         | 850                | 850                |         |
|                            | STP - Telephone                      | 365                         | 325                | -                  |         |
|                            | STP - Solids Removal                 | 13,583                      | 20,000             | 20,000             |         |
|                            | STP - Lab Testing                    | 3,330                       | 4,200              | 4,200              |         |
|                            | Sewer System Equipment               | 1,213                       | 2,000              | 4,000              |         |
|                            | Sewage System - Barrington Total     |                             | 144,318            | 170,906            | 187,990 |



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Lift Station Repairs / Maintenance \$ 20,000 for 3 sewer pumps. Accounting change, would have been charged to capital in the past.



# Expenses – Environmental Health

| Grouping                      | GL Description                             | 2019 - 2020<br>Actuals to Date | Budget 2019 - 2020 | Budget 2020 - 2021 |               |
|-------------------------------|--|--------------------------------|--------------------|--------------------|---------------|
| Sewage System - Woods Harbour | Salaries/Wages                             | 21,104                         | 26,137             | 22,440             |               |
|                               | Employment Insurance                       | 474                            | 593                | 500                |               |
|                               | Canada Pension                             | 992                            | 1,155              | 1,000              |               |
|                               | Workers Compensation                       | 308                            | 416                | 360                |               |
|                               | Group Insurance                            | 906                            | 1,231              | 1,180              |               |
|                               | Pension Premiums                           | 1,190                          | 1,699              | 1,460              |               |
|                               | Training/Development                       | -                              | 500                | 1,000              |               |
|                               | Clothing/Footwear                          | 76                             | 400                | -                  |               |
|                               | Vehicle Costs ( Sewer)                     | 1,387                          | 2,800              | 2,800              |               |
|                               | Collection System                          | 4,351                          | 4,500              | 4,500              |               |
|                               | Lift Station Power                         | 3,857                          | 4,200              | 4,200              |               |
|                               | Lift Station Repairs/Maint                 | 15,583                         | 18,000             | 27,000             |               |
|                               | Lift Station Insurance                     | 228                            | 500                | 500                |               |
|                               | STP - Chemicals                            | 5,556                          | 4,000              | 5,000              |               |
|                               | STP - Power                                | 3,596                          | 4,500              | 4,500              |               |
|                               | STP - Repairs/Maint                        | 4,998                          | 5,000              | 6,000              |               |
|                               | STP - Insurance                            | 388                            | 500                | 500                |               |
|                               | STP - Telephone                            | 366                            | 325                | -                  |               |
|                               | STP - Solids Removal                       | 756                            | 2,000              | 2,000              |               |
|                               | STP - Lab Testing                          | 3,382                          | 4,000              | 4,000              |               |
|                               | Sewer System Equipment                     | 576                            | 2,000              | 4,000              |               |
|                               | <b>Sewage System - Woods Harbour Total</b> |                                | <b>70,076</b>      | <b>84,456</b>      | <b>92,940</b> |



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Lift Station Repairs / Maintenance \$ 9,000 for 2 sewer pumps. Accounting change, would have been charged to capital in the past.



# Expenses – Environmental Health

| Grouping                      | GL Description                         | 2019 - 2020<br>Actuals to Date | Budget 2019 - 2020 | Budget 2020 - 2021 |
|-------------------------------|--|--------------------------------|--------------------|--------------------|
| Sewer System - Sherose Island | Collection System                      | 1,512                          | 5,000              | 5,000              |
|                               | Lift Station Power                     | 1,466                          | 3,500              | 3,500              |
|                               | Lift Station Repairs/Maintenance       | -                              | 1,500              | 1,500              |
|                               | Lift Station Insurance                 | 64                             | 100                | 100                |
|                               | STP - Power                            | 1,103                          | 1,700              | 1,700              |
|                               | STP - Repairs/Maintenance              | 10,838                         | 5,000              | 10,000             |
|                               | STP - Insurance                        | 248                            | 300                | 300                |
|                               | STP - Telephone                        | 1,335                          | 1,600              | 1,600              |
|                               | STP - Solids Removal                   | 1,564                          | 3,500              | 4,000              |
|                               | STP - Lab Testing                      | 3,299                          | 4,200              | 4,200              |
|                               | Sewer System Equipment                 | -                              | 500                | 500                |
|                               | Sewer System - Sherose Island<br>Total |                                | 21,428             | 26,900             |

# Expenses – Environmental Health

| Grouping                            | GL Description                     | 2019 - 2020<br>Actuals to Date | Budget 2019 - 2020 | Budget 2020 - 2021 |
|-------------------------------------|------------------------------------|--------------------------------|--------------------|--------------------|
| Solid Waste Management              | Waste Management/Education         | -                              | 1,000              | 1,000              |
|                                     | Waste Collection/Disposal Contract | 424,531                        | 460,000            | 563,500            |
|                                     | Organics Disposal Fees             | 26,830                         | 40,000             | 38,000             |
|                                     | Landfill Tipping Fees              | 161,415                        | 164,000            | 162,000            |
|                                     | Recyclables Fees                   | 41,776                         | 60,000             | 58,000             |
|                                     | Region 6 Administration Fees       | 4,092                          | 5,457              | 5,865              |
|                                     | Other Waste Collection/Disposal    | 11,977                         | 6,000              | 12,000             |
| <b>Solid Waste Management Total</b> |                                    | <b>670,622</b>                 | <b>736,457</b>     | <b>840,365</b>     |



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Waste Collection Contract - \$ 8,400 additional per month as amended agreement



# Expenses – Environmental Health

| Grouping       | GL Description                         | 2019 - 2020<br>Actuals to Date | Budget 2019 - 2020 | Budget 2020 - 2021 |
|----------------|--|--------------------------------|--------------------|--------------------|
| Landfill       | C & D Landfill - Scale Maint           | 939                            | 2,000              | 2,800              |
|                | C & D Landfill - Salaries              | 80,359                         | 82,820             | 89,800             |
|                | C & D Landfill - EI                    | 1,812                          | 1,879              | 1,990              |
|                | C & D Landfill - CPP                   | 3,784                          | 3,867              | 4,350              |
|                | C & D Landfill - WCB                   | 1,168                          | 1,317              | 1,430              |
|                | C & D Landfill - Group Insurance       | 3,311                          | 3,608              | 3,800              |
|                | C & D Landfill - Pension Premiums      | 4,005                          | 4,141              | 4,500              |
|                | C & D Landfill - Training/Development  | 1,220                          | 2,000              | 1,000              |
|                | C & D Landfill - Clothing/Footwear     | 1,504                          | 1,000              | 1,500              |
|                | C & D Landfill - Water Monitoring      | 15,747                         | 15,000             | 15,000             |
|                | C & D Landfill - Fuel for Vehicles     | 5,810                          | 8,000              | 8,000              |
|                | C & D Landfill - Telephone             | 643                            | 700                | 1,700              |
|                | C & D Landfill - Loader Maintenance    | 1,917                          | 4,000              | 4,000              |
|                | C & D Landfill - Excavator Maintenance | 888                            | 2,000              | 2,000              |
|                | C & D Landfill - Fill                  | -                              | 2,500              | 2,500              |
|                | C & D Landfill - Chipping/Grinding     | 39,540                         | 44,000             | 44,000             |
|                | C & D Landfill - Insurance             | 128                            | 200                | 200                |
|                | C & D Landfill - HHW Depot             | 3,226                          | 4,000              | 4,000              |
|                | C & D Landfill - Furniture Disposal    | 22,507                         | 15,000             | 25,000             |
|                | C & D Landfill - Power                 | 1,386                          | 2,200              | 2,200              |
|                | C & D Landfill - Miscellaneous         | 3,834                          | 5,000              | 5,000              |
|                | C & D Landfill - Repairs & Maintenance | 4,243                          | 5,000              | 5,000              |
|                | C & D Landfill - Equipment Lease       | 10,486                         | 28,000             | 25,200             |
| Landfill Total |  | 208,458                        | 238,232            | 254,970            |



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Furniture Disposal \$ 10,000 increase in fees  
Equipment Lease – New Volvo excavator lease payment



# Expenses – Environmental Health

| Grouping                             | GL Description                        | 2019 - 2020<br>Actuals to Date | Budget 2019 - 2020 | Budget 2020 - 2021 |
|--------------------------------------|---------------------------------------|--------------------------------|--------------------|--------------------|
| Sewage Collection and Disposal       | Interest on Debentures/Long Term Debt | -                              | -                  | -                  |
|                                      | Sherose Water Plant -Insurance        | -                              | -                  | -                  |
|                                      | Sherose Water Plant -Maintenance      | 837                            | 4,000              | 4,000              |
|                                      | Sherose Water Plant -Power            | 1,652                          | 3,200              | 3,200              |
| Sewage Collection and Disposal Total |                                       | 2,489                          | 7,200              | 7,200              |
| Environmental Health Total           |                                       | 1,117,390                      | 1,264,151          | 1,415,865          |



# Expenses – Public Health and Welfare

| Grouping                               | GL Description                        | 2019 - 2020 Actuals to Date | Budget 2019 - 2020 | Budget 2020 - 2021 |
|--|---------------------------------------|-----------------------------|--------------------|--------------------|
| Public Health                          | Medical Centre Repairs/Maintenance    | -                           | -                  | 5,000              |
|  | Physician Recruitment Costs           | 10,041                      | -                  | 10,000             |
|  | Physician Incentive Costs             | 74,960                      | 30,000             | 30,000             |
|  | Rent Subsidies                        | 5,645                       | 50,000             | 50,000             |
| <b>Public Health Total</b>             |                                       | <b>90,647</b>               | <b>80,000</b>      | <b>95,000</b>      |
| Housing                                | Deficit of Regional Housing Authority | 24,761                      | 25,000             | 28,000             |
| <b>Public Health and Welfare Total</b> |                                       | <b>115,408</b>              | <b>105,000</b>     | <b>123,000</b>     |

Medical Centre Repairs & Maintenance – Budget for rental space repairs  
 Physician Recruitment Costs \$ 10,000 Yarmouth Area Chamber of Commerce  
 Physician Incentives – Dr. Pierce Agreement  
 Rent Subsidies – Rental Agreements with Dr Yee, Dr Baker, Dr Pierce



# Expenses – Environmental Development

| Grouping                          | GL Description                            | 2019 - 2020 Actuals to Date | Budget 2019 - 2020 | Budget 2020 - 2021 |
|-----------------------------------|---|-----------------------------|--------------------|--------------------|
| Planning Advisory Committee       | PAC Fees                                  | 451                         | 250                | 500                |
|                                   | PAC Travel                                | -                           | 250                | -                  |
|                                   | PAC Other Costs                           | 8                           | -                  | -                  |
|                                   | GIS and Mapping                           | 4,964                       | 5,000              | 5,000              |
| Planning Advisory Committee Total |   | 5,423                       | 5,500              | 5,500              |
| Regional Enterprise Network       | Regional Economic Development             | 38,630                      | 39,000             | 39,000             |
| Regional Enterprise Network Total |   | 38,630                      | 39,000             | 39,000             |
| Community Development             | Communities In Bloom                      | 2,366                       | 2,000              | 2,175              |
|                                   | Interest on debentures/Long Term Interest | 9,925                       | 9,925              | 7,430              |
| Community Development Total       |   | 12,291                      | 11,925             | 9,605              |
| Wind Turbine Generator            | WTG Maintenance                           | 16,126                      | 12,000             | 15,000             |
|                                   | WTG Insurance                             | 3,924                       | 4,000              | 4,000              |
| Wind Turbine Generator Total      |   | 20,050                      | 16,000             | 19,000             |



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# Expenses – Environmental Development

| Grouping                   | GL Description                   | 2019 - 2020 Actuals to Date | Budget 2019 - 2020 | Budget 2020 - 2021 |
|----------------------------|----------------------------------|-----------------------------|--------------------|--------------------|
| Visitor Information Centre | Salaries/Wages                   | 21,249                      | 22,048             | 24,540             |
|                            | Employment Insurance             | 482                         | 501                | 550                |
|                            | Canada Pension                   | 268                         | 546                | 740                |
|                            | Workers Compensation             | 336                         | 351                | 400                |
|                            | Training/Development             | 60                          | 500                | 500                |
|                            | Supplies                         | 560                         | 1,000              | 1,000              |
|                            | Advertising                      | 2,000                       | 2,000              | 2,000              |
|                            | Telephone                        | 185                         | 1,000              | 1,000              |
|                            | Property Maintenance             | 3,082                       | 5,000              | 2,500              |
|                            | Travel                           | -                           | 500                | 500                |
|                            | Insurance                        | 1,607                       | 1,500              | 750                |
|                            | Miscellaneous                    | 124                         | 500                | 500                |
|                            | Power/Cable                      | 5,917                       | 7,000              | 3,500              |
|                            | Rent Subsidies                   | -                           | -                  | 2,000              |
|                            | Visitor Information Centre Total |                             | 35,870             | 42,446             |

Reduced some operating expenses in event property is sold. Included budget for rental space



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# Expenses – Environmental Development

| Grouping              | GL Description       | 2019 - 2020<br>Actuals to Date | Budget 2019 - 2020 | Budget 2020 - 2021 |
|-----------------------|----------------------|--------------------------------|--------------------|--------------------|
| Tourism and Community | Salaries/Wages       | 42,235                         | 44,293             | 51,000             |
|                       | Employment Insurance | 953                            | 991                | 1,130              |
|                       | Canada Pension       | 1,997                          | 2,049              | 2,500              |
|                       | Workers Compensation | 613                            | 695                | 815                |
|                       | Group Insurance      | 2,102                          | 2,244              | 2,410              |
|                       | Pension Premiums     | 2,688                          | 2,839              | 3,320              |
|                       | Training/Development | 665                            | 1,000              | 1,000              |
|                       | Supplies             | 509                            | 1,000              | 1,000              |
|                       | Advertising          | 5,047                          | 10,500             | 10,500             |
|                       | Travel               | 3,615                          | 3,000              | 3,000              |
|                       | Miscellaneous        | 406                            | 500                | 500                |
|                       | Marketing Projects   | 10,246                         | 15,000             | 10,000             |

# Expenses – Environmental Development

| Grouping              | GL Description                     | 2019 - 2020 Actuals to Date | Budget 2019 - 2020 | Budget 2020 - 2021 |
|-----------------------|------------------------------------|-----------------------------|--------------------|--------------------|
| Tourism and Community | Brochures/Rack cards               | 229                         | 500                | 500                |
|                       | Canada Flags ( 10 )                | 437                         | 500                | 500                |
|                       | Welcome Banners                    | -                           | 500                | 3,000              |
|                       | Workshops                          | 314                         | 300                | 300                |
|                       | Webcam/Internet                    | 924                         | 1,200              | 1,200              |
|                       | Saltscapes                         | 2,683                       | 3,000              | 3,500              |
|                       | Tourism Initiatives - Mun of Shelb | 8,357                       | 12,500             | 6,500              |
|                       | Lobster Fest                       | 8,418                       | 7,500              | 7,357              |
|                       | Promo Items                        | 1,353                       | 1,500              | 2,000              |
|                       | Lobster Crawl                      | -                           | -                  | 4,000              |
|                       | Beach Initiatives                  | -                           | -                  | 15,000             |
|                       | <b>Tourism and Community Total</b> |                             | <b>93,790</b>      | <b>111,611</b>     |



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Lobster Crawl \$ 4,000  
Beach Initiatives \$ 15,000 for beach signage



# Expenses – Environmental Development

| Grouping                    | GL Description       | 2019 - 2020 Actuals to Date | Budget 2019 - 2020 | Budget 2020 - 2021 |
|-----------------------------|----------------------|-----------------------------|--------------------|--------------------|
| Senior Services Coordinator | Salaries/Wages       | 44,398                      | 53,391             | 54,730             |
|                             | Employment Insurance | 1,034                       | 1,211              | 1,220              |
|                             | Canada Pension       | 2,056                       | 2,366              | 2,510              |
|                             | Workers Compensation | 650                         | 849                | 880                |
|                             | Group Insurance      | 2,080                       | 2,243              | 2,390              |
|                             | Pension Premiums     | 2,612                       | 2,840              | 2,950              |
|                             | Training/Development | -                           | 500                | 500                |
|                             | Supplies             | 2,413                       | 3,450              | 3,000              |
|                             | Advertising          | 195                         | 2,100              | 2,100              |
|                             | Telephone            | 920                         | 1,100              | 1,100              |
|                             | Property Maintenance | 55                          | -                  | -                  |



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# Expenses – Environmental Development

| Grouping                    | GL Description                      | 2019 - 2020 Actuals to Date | Budget 2019 - 2020 | Budget 2020 - 2021 |         |
|-----------------------------|-------------------------------------|-----------------------------|--------------------|--------------------|---------|
| Senior Services Coordinator | Travel                              | 4,568                       | 4,004              | 5,352              |         |
|                             | Insurance                           | 991                         | 1,000              | 1,000              |         |
|                             | Miscellaneous                       | 76                          | -                  | 500                |         |
|                             | Income Tax Program                  | 889                         | -                  | 1,130              |         |
|                             | Bus Tours                           | 41,541                      | 28,000             | 32,810             |         |
|                             | Senior Safety                       | 1,895                       | 1,000              | 1,500              |         |
|                             | Tea Parties                         | 2,643                       | 1,200              | 1,500              |         |
|                             | Seniors Expo                        | -                           | 800                | 800                |         |
|                             | Internet/Computer                   | -                           | -                  | 1,000              |         |
|                             | Prior Year's Deficit                | 20,888                      | -                  | -                  |         |
|                             | Adult Day Program                   | 500                         | -                  | 500                |         |
|                             | Senior Services Coordinator Funding | 15,936                      | 16,000             | -                  |         |
|                             | Senior Services Coordinator Total   |                             | 146,337            | 122,054            | 117,472 |
|                             | Environmental Development Total     |                             | 352,391            | 348,536            | 362,089 |



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# Expenses – Recreation and Cultural

| Grouping                    | GL Description       | 2019 - 2020 Actuals to Date | Budget 2019 - 2020 | Budget 2020 - 2021 |
|-----------------------------|----------------------|-----------------------------|--------------------|--------------------|
| Recreation Department       | Salaries/Wages       | 56,530                      | 51,415             | 55,100             |
|                             | Employment Insurance | 1,008                       | 1,167              | 1,210              |
|                             | Canada Pension       | 2,128                       | 2,444              | 2,710              |
|                             | Workers Compensation | 707                         | 818                | 880                |
|                             | Group Insurance      | 1,921                       | 2,446              | 2,270              |
|                             | Pension Premiums     | 2,877                       | 2,571              | 3,590              |
|                             | Training/Development | 40                          | 1,000              | 1,000              |
|                             | Membership Fees      | 70                          | 150                | 150                |
|                             | Office Supplies      | 4,937                       | 4,200              | 5,000              |
|                             | Advertising          | 309                         | 500                | 1,000              |
|                             | Telephone            | 762                         | 1,200              | 1,000              |
|                             | Travel               | 2,428                       | 3,400              | 3,400              |
|                             | Miscellaneous        | 279                         | 500                | 500                |
|                             | Conferences/Meetings | 1,068                       | 1,000              | 1,000              |
| Recreation Department Total |                      | 74,983                      | 72,811             | 78,810             |



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# Expenses – Recreation and Cultural

| Grouping   | GL Description       | 2019 - 2020 Actuals to Date | Budget 2019 - 2020 | Budget 2020 - 2021 |
|------------|----------------------|-----------------------------|--------------------|--------------------|
| MPAL       | Salaries/Wages       | 37,131                      | 37,856             | 40,290             |
|            | Employment Insurance | 836                         | 859                | 895                |
|            | Canada Pension       | 1,729                       | 1,753              | 1,940              |
|            | Workers Compensation | 517                         | 602                | 650                |
|            | Group Insurance      | 1,235                       | 2,172              | 2,275              |
|            | Pension Premiums     | 1,679                       | 2,461              | 2,620              |
|            | Training/Development | 46                          | 1,000              | 1,200              |
|            | Membership Fees      | 342                         | 100                | 100                |
|            | Office Supplies      | 818                         | 1,000              | -                  |
|            | Advertising          | 153                         | 250                | -                  |
|            | Telephone            | 944                         | 500                | 800                |
|            | Travel               | 1,770                       | 2,750              | 2,500              |
|            | Miscellaneous        | 46                          | 500                | -                  |
|            | Conferences/Meetings | 1,222                       | 750                | 1,200              |
|            | Programing           | 2,416                       | 1,250              | 2,000              |
| MPAL Total |                      | 50,884                      | 53,803             | 56,470             |



# Expenses – Recreation and Cultural

| Grouping     | GL Description       | 2019 - 2020 Actuals to Date | Budget 2019 - 2020 | Budget 2020 - 2021 |
|--------------|----------------------|-----------------------------|--------------------|--------------------|
| Summer Staff | Salaries/Wages       | 29,975                      | 26,714             | 35,000             |
|              | Employment Insurance | 680                         | 606                | 670                |
|              | Canada Pension       | 1,105                       | 470                | 660                |
|              | Workers Compensation | 477                         | 425                | 480                |
|              | Training/Development | 278                         | 700                | 500                |
|              | Travel               | 787                         | 800                | 800                |
|              | Summer Staff Total   |                             | 33,302             | 29,715             |



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1 additional summer staff



# Expenses – Recreation and Cultural

| Grouping                | GL Description                | 2019 - 2020 Actuals to Date | Budget 2019 - 2020 | Budget 2020 - 2021 |
|-------------------------|-------------------------------|-----------------------------|--------------------|--------------------|
| Municipal Swimming Pool | Salaries/Wages                | 34,112                      | 23,694             | 26,500             |
|                         | Employment Insurance          | 769                         | 538                | 590                |
|                         | Canada Pension                | 601                         | 495                | 660                |
|                         | Workers Compensation          | 539                         | 377                | 430                |
|                         | Training/Development          | 616                         | 1,000              | 1,000              |
|                         | Chemicals                     | 904                         | 3,000              | 3,000              |
|                         | Red Cross Fees                | 108                         | 1,000              | 1,000              |
|                         | Maintenance                   | 844                         | 2,000              | 4,500              |
|                         | Telephone                     | 124                         | 250                | 250                |
|                         | Equipment                     | 516                         | 2,500              | 13,000             |
|                         | Promotion                     | -                           | 200                | 200                |
|                         | Electrical/Propane            | 5,020                       | 5,500              | 5,500              |
|                         | Municipal Swimming Pool Total |                             | 44,154             | 40,554             |



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Maintenance \$ 4,5000 – Sunshade \$ 2,000  
 Equipment \$ 13,000 – Privacy Fence and automatic chlorinator



# Expenses – Recreation and Cultural

| Grouping        | GL Description       | 2019 - 2020<br>Actuals to Date | Budget 2019 - 2020 | Budget 2020 - 2021 |
|-----------------|----------------------|--------------------------------|--------------------|--------------------|
| Municipal Arena | Salaries/Wages       | 79,925                         | 81,084             | 89,500             |
|                 | Employment Insurance | 1,793                          | 1,839              | 1,990              |
|                 | Canada Pension       | 3,714                          | 3,600              | 4,150              |
|                 | Workers Compensation | 1,165                          | 1,290              | 1,720              |
|                 | Group Insurance      | 2,806                          | 3,835              | 4,200              |
|                 | Pension Premiums     | 3,796                          | 4,765              | 5,820              |
|                 | Training/Development | 4,288                          | 2,000              | 2,000              |
|                 | Water and Sewer      | -                              | 500                | -                  |
|                 | Clothing/Footwear    | 1,229                          | 1,000              | 1,200              |
|                 | Office Supplies      | 2,285                          | 2,000              | 2,000              |
|                 | Telephone            | 2,797                          | 2,900              | 2,900              |
|                 | Property Maintenance | 138                            | 1,000              | 1,000              |
|                 | Travel               | 2,166                          | 8,000              | 2,000              |
|                 | Insurance            | 2,695                          | 2,500              | 2,500              |
|                 | Miscellaneous        | 479                            | 2,500              | 1,500              |
|                 | Freight/Courier      | -                              | 500                | -                  |
|                 | Janitorial Supplies  | 3,458                          | 3,500              | 3,500              |
|                 | Building Maintenance | 39,870                         | 40,000             | 50,000             |



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Building Maintenance – Install new showers in locker room, new bathroom fixtures, fix air exchanger on roof



# Expenses – Recreation and Cultural

| Grouping        | GL Description               | 2019 - 2020 Actuals to Date | Budget 2019 - 2020 | Budget 2020 - 2021 |
|-----------------|------------------------------|-----------------------------|--------------------|--------------------|
| Municipal Arena | Refrigeration Eqpt Maint     | 38,697                      | 20,000             | 39,000             |
|                 | Olympia Maintenance          | 2,473                       | 4,000              | 2,000              |
|                 | Other Eqpt Maintenance       | 11,255                      | 4,000              | 7,500              |
|                 | Grounds Maintenance          | 963                         | 1,200              | 1,200              |
|                 | Licenses/Fees/Permits        | 313                         | 1,500              | 500                |
|                 | Electrical                   | 84,094                      | 85,000             | 80,000             |
|                 | Propane                      | 1,384                       | 2,000              | 2,000              |
|                 | Olympia Propane              | 3,535                       | 4,500              | 4,500              |
|                 | Furnace Oil                  | 9,334                       | 9,000              | 9,000              |
|                 | Canteen Costs                | 96                          | -                  | -                  |
|                 | Vending Machine Costs        | 3,306                       | 3,500              | 3,500              |
|                 | Special Events               | 626                         | -                  | -                  |
|                 | Small Tools and Equip        | 715                         | 800                | 500                |
|                 | Merchandise                  | 688                         | -                  | 500                |
|                 | HST - Arena                  | - 49                        | -                  | -                  |
|                 | <b>Municipal Arena Total</b> |                             | <b>310,033</b>     | <b>298,313</b>     |



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Refrigeration Eqpt Maintenance – Increase to rebuild compressor



# Expenses – Recreation and Cultural

| Grouping                  | GL Description                       | 2019 - 2020 Actuals to Date | Budget 2019 - 2020 | Budget 2020 - 2021 |
|---------------------------|--------------------------------------|-----------------------------|--------------------|--------------------|
| Curling Club              | Curling Club-Insurance               | 1,711                       | 1,600              | 1,600              |
|                           | Curling Club-Maintenance             | 6,416                       | 5,000              | 7,000              |
|                           | Curling Club-Eqpt Maint              | -                           | 5,000              | 2,500              |
| <b>Curling Club Total</b> |                                      | <b>8,126</b>                | <b>11,600</b>      | <b>11,100</b>      |
| Recreation Facilities     | Parks                                | 6,090                       | 10,000             | 10,000             |
|                           | Playgrounds                          | 760                         | 4,000              | 4,000              |
|                           | Trails                               | -                           | 3,000              | 3,000              |
|                           | Sherose Ball Field                   | 18,595                      | 9,000              | 5,000              |
|                           | Centreville Ball Field               | 3,829                       | 6,000              | 5,000              |
|                           | Barrington Ball Field                | 8,059                       | 10,000             | 10,000             |
|                           | Richard Swaine Soccer Field          | 3,896                       | 3,500              | 4,000              |
|                           | Portable Facilities Rentals          | 15,533                      | 15,000             | 7,500              |
|                           | Recreation Ctr - Power               | 6,595                       | 7,000              | 8,000              |
|                           | Recreation Ctr - Telephone           | 884                         | 700                | 750                |
|                           | Recreation Ctr - Maintenance         | 3,444                       | 7,500              | 7,000              |
|                           | Recreation Ctr - Miscellaneous       | 2,258                       | 4,000              | 4,000              |
|                           | Recreation Ctr - Janitorial Supplies | 735                         | 1,500              | 500                |
|                           | <b>Recreation Facilities Total</b>   |                             | <b>70,678</b>      | <b>81,200</b>      |



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Portable Facilities Rentals – Reduced budget to cleaning only, purchasing portable toilets in capital budget



# Expenses – Recreation and Cultural

| Grouping            | GL Description           | 2019 - 2020 Actuals to Date | Budget 2019 - 2020 | Budget 2020 - 2021 |
|---------------------|--------------------------|-----------------------------|--------------------|--------------------|
| Recreation Programs | Program Supplies         | 731                         | 500                | 500                |
|                     | Program Equipment        | 1,295                       | 500                | 500                |
|                     | Program Eqpt Maintenance | -                           | 200                | 200                |
|                     | Program Promotion        | 280                         | 200                | 300                |
|                     | Program Miscellaneous    | 4,794                       | 250                | 1,250              |
|                     | Kids in Motion           | -                           | 1,000              | -                  |
|                     | Summer Day Camps         | 2,221                       | 2,500              | 2,500              |
|                     | March Break Day Camp     | -                           | -                  | 500                |
|                     | Sports Day               | -                           | 100                | 100                |
|                     | Seniors Activities       | 2,821                       | 1,700              | 2,500              |
|                     | Marathon/Half Marathon   | 31,492                      | 23,500             | 34,000             |
|                     | Workshop series          | -                           | 1,500              | 1,500              |
|                     | Summer Special Events    | 222                         | 600                | 3,600              |
|                     | BMHS Usage Fees          | -                           | 100                | 100                |
|                     | Outdoor Activities       | 706                         | 3,000              | 2,500              |
|                     | Other Special Events     | 2,273                       | 2,200              | 2,400              |
|                     | Volunteer Week           | 1,144                       | 1,700              | 1,250              |
|                     | Lobster Festival         | 1,756                       | 2,500              | 2,400              |
|                     | Festival of Lights       | 5,275                       | 6,000              | 7,750              |

# Expenses – Recreation and Cultural

| Grouping            | GL Description                   | 2019 - 2020 Actuals to Date | Budget 2019 - 2020 | Budget 2020 - 2021 |
|---------------------|----------------------------------|-----------------------------|--------------------|--------------------|
| Recreation Programs | After The Bell                   | -                           | 1,000              | -                  |
|                     | Kayaking                         | -                           | 500                | -                  |
|                     | Reindeer Dash Expenditures       | 65                          | 500                | 500                |
|                     | Archery                          | -                           | 2,000              | 2,000              |
|                     | Rope Skipping                    | 18                          | 500                | 200                |
|                     | Ball Hockey                      | -                           | 75                 | 50                 |
|                     | Walking Program                  | 229                         | 200                | 500                |
|                     | Junior Leadership Program        | -                           | 450                | 750                |
|                     | MPAL Instructors                 | 1,200                       | -                  | 1,000              |
|                     | Kids Fair Play Fund              | -                           | -                  | 1,000              |
|                     | Youth Program                    | -                           | -                  | 2,500              |
|                     | Active Communities Grant         | 6,385                       | -                  | -                  |
|                     | <b>Recreation Programs Total</b> |                             | <b>62,905</b>      | <b>53,275</b>      |

# Expenses – Recreation and Cultural

| Grouping                        | GL Description               | 2019 - 2020 Actuals to Date | Budget 2019 - 2020 | Budget 2020 - 2021 |
|---------------------------------|------------------------------|-----------------------------|--------------------|--------------------|
| CED Centre/Library              | Library Insurance            | 1,643                       | 1,500              | 1,500              |
|                                 | Library Maintenance          | 8,197                       | 6,000              | 7,000              |
|                                 | Library Heat & lights        | 14,057                      | 11,000             | 12,000             |
|                                 | Library Telephone/Internet   | 415                         | 600                | 600                |
|                                 | Library Janitorial           | 547                         | 1,000              | 1,000              |
| CED Centre/Library Total        |                              | 24,860                      | 20,100             | 22,100             |
| Western County Regional Library | Transfer to Regional Library | 44,470                      | 44,470             | 44,470             |
| Recreation and Cultural Total   |                              | 724,390                     | 705,841            | 774,970            |
| Education                       | Education - TCRSB Payments   | 1,220,509                   | 1,331,464          | 1,340,000          |



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# Expenses – Financing and Capital

| Grouping                        | GL Description                 | 2019 - 2020 Actuals to Date | Budget 2019 - 2020 | Budget 2020 - 2021 |
|---------------------------------|--------------------------------|-----------------------------|--------------------|--------------------|
| Transfers to Own Reserves       | Transfers to Operating Reserve | -                           | 70,000             |                    |
|                                 | Transfers to Other Funds       | 514,713                     | 700,000            | 350,000            |
|                                 | Recreation Centre              | 18,771                      | 100,000            | 3,000,000          |
|                                 | Arena Renovations              | 344,197                     | 377,000            |                    |
|                                 | Sewer Renovations              | 36,113                      | 100,000            | 65,000             |
|                                 | Public Works Equipment         | -                           | -                  | 24,000             |
|                                 | Beach Facilities               | 52,397                      | 50,000             | 25,000             |
|                                 | Road Repairs                   | -                           | 25,000             |                    |
|                                 | Tourism Improvements           | 137,626                     | 125,000            | 14,000             |
|                                 | Ballfield Facilities           | 13,218                      | 15,000             | 14,000             |
|                                 | Newell Lane                    | -                           | 90,000             |                    |
|                                 | Vehicle Replacement            | 25,288                      | 34,500             |                    |
|                                 | Lease Improvements             | 73,000                      | 70,000             |                    |
|                                 | Library Improvements]          | -                           | -                  | 80,000             |
|                                 | Internet Project               | -                           | -                  | 200,000            |
| Transfers to Own Reserves Total |                                | 1,215,324                   | 1,756,500          | 3,997,000          |
|                                 | Term Loan Principal Repayments | -                           | -                  | -                  |
| Debt Charges Total              |                                | 70,000                      | 70,000             | 70,000             |
| Financing Total                 |                                | 1,285,324                   | 1,826,500          | 4,067,000          |
| Total Expenses                  |                                | 8,460,305                   | 9,432,957          | 12,385,024         |

# Beaches – Strategic Outcomes

- Everyone can experience a day at the beach
- Our beaches are vibrant, healthy and clean
- Our infrastructure compliments the beach and nature of the beach and is respected and maintained
- Our beaches are easy to find and help to tell our history, heritage and habitat
- There is collaborative stewardship of our beaches



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# Beaches - Budget

- 3D Renderings \$10,000
- Beach Signage \$15,000
- Beach Facilities Construction \$25,000



# 20/21 Operating Budget Barrington Sewer

| Rev/Exp       | Type               | Account Name                         | Actuals 2017 - 2018 | Actuals 2018 - 2019 | Actuals 2019 - 2020<br>to Date | Budget 2020 - 2021 |
|---------------|--------------------|--------------------------------------|---------------------|---------------------|--------------------------------|--------------------|
| Revenue       | Barrington Sewer   | Barrington Sewer                     | 215,503             | 215,805             | 244,262                        | 244,632            |
| Expense       | Sewer - Barrington | Canada Pension                       | 1,165               | 1,204               | 950                            | 1,000              |
|               |                    | Clothing/Footwear                    | -                   | 542                 | 143                            | -                  |
|               |                    | Collection System                    | 8,707               | 11,908              | 7,569                          | 8,000              |
|               |                    | Employment Insurance                 | 579                 | 598                 | 454                            | 500                |
|               |                    | Group Insurance                      | 1,114               | 1,250               | 1,094                          | 1,180              |
|               |                    | Lift Station Insurance               | 407                 | 408                 | 470                            | 500                |
|               |                    | Lift Station Power                   | 24,215              | 21,324              | 18,632                         | 23,500             |
|               |                    | Lift Station Repairs/Maintenance     | 20,351              | 28,063              | 20,151                         | 42,000             |
|               |                    | Pension Premiums                     | 1,637               | 1,673               | 1,345                          | 1,460              |
|               |                    | Salaries/Wages                       | 26,217              | 25,883              | 20,114                         | 22,440             |
|               |                    | Sewer System Equipment               | 1,113               | 977                 | 1,213                          | 4,000              |
|               |                    | STP - Chemicals                      | 23                  | -                   | 80                             | 500                |
|               |                    | STP - Insurance                      | 791                 | 813                 | 816                            | 850                |
|               |                    | STP - Lab Testing                    | 3,961               | 4,505               | 3,330                          | 4,200              |
|               |                    | STP - Power                          | 33,354              | 30,935              | 30,023                         | 32,000             |
|               |                    | STP - Repairs/Maintenance            | 25,321              | 20,855              | 21,993                         | 22,000             |
|               |                    | STP - Solids Removal                 | 12,504              | 12,528              | 13,583                         | 20,000             |
|               |                    | STP - Telephone                      | 363                 | 353                 | 365                            | -                  |
|               |                    | Training/Development                 | 604                 | 427                 | 313                            | 1,000              |
|               |                    | Vacation Accrual                     | - 54                | - 896               | -                              | -                  |
|               |                    | Vehicle Costs ( Sewer Vehicle Only ) | 2,795               | 3,675               | 1,387                          | 2,500              |
|               |                    | Workers Compensation                 | 393                 | 415                 | 293                            | 360                |
| Expense Total |                    |                                      | 165,558             | 167,437             | 144,318                        | 187,990            |
|               | Net Income (Loss)  |                                      | 49,946              | 48,368              | 99,944                         | 56,642             |

# 20/21 Operating Budget WH Sewer

| Rev/Exp       | Type                  | Account Name                  | Actuals 2017 - 2018 | Actuals 2018 - 2019 | Actuals 2019 - 2020 to Date | Budget 2020 - 2021 |
|---------------|-----------------------|-------------------------------|---------------------|---------------------|-----------------------------|--------------------|
| Revenue       | Woods Harbour Sewer   | Woods Harbour Sewer           | 86,826              | 86,419              | 97,216                      | 97,405             |
| Expense       | Sewer - Woods Harbour | Canada Pension                | 1,165               | 1,204               | 992                         | 1,000              |
|               |                       | Clothing/Footwear             | -                   | 311                 | 76                          | -                  |
|               |                       | Collection System             | 3,768               | 453                 | 4,351                       | 4,500              |
|               |                       | Employment Insurance          | 579                 | 598                 | 474                         | 500                |
|               |                       | Group Insurance               | 1,114               | 1,250               | 906                         | 1,180              |
|               |                       | Lift Station Insurance        | 213                 | 213                 | 228                         | 500                |
|               |                       | Lift Station Power            | 4,097               | 4,354               | 3,857                       | 4,200              |
|               |                       | Lift Station Repairs/Maint    | 15,312              | 24,652              | 15,583                      | 27,000             |
|               |                       | Pension Premiums              | 1,637               | 1,673               | 1,190                       | 1,460              |
|               |                       | Salaries/Wages                | 26,217              | 25,883              | 21,104                      | 22,440             |
|               |                       | Sewer System Equipment        | 664                 | 534                 | 576                         | 4,000              |
|               |                       | STP - Chemicals               | 3,296               | 3,234               | 5,556                       | 5,000              |
|               |                       | STP - Insurance               | 378                 | 387                 | 388                         | 500                |
|               |                       | STP - Lab Testing             | 3,952               | 4,539               | 3,382                       | 4,000              |
|               |                       | STP - Power                   | 4,600               | 4,284               | 3,596                       | 4,500              |
|               |                       | STP - Repairs/Maint           | 2,258               | 5,402               | 4,998                       | 6,000              |
|               |                       | STP - Solids Removal          | -                   | 756                 | 756                         | 2,000              |
|               |                       | STP - Telephone               | 340                 | 353                 | 366                         | -                  |
|               |                       | Training/Development          | 604                 | 360                 | -                           | 1,000              |
|               |                       | Vacation Accrual              | - 54                | - 896               | -                           | -                  |
|               |                       | Vehicle Costs (Sewer Vehicle) | 2,795               | 3,680               | 1,387                       | 2,800              |
|               |                       | Workers Compensation          | 393                 | 399                 | 308                         | 360                |
| Expense Total |                       |                               | 73,327              | 83,620              | 70,076                      | 92,940             |
| Grand Total   |                       |                               | 160,153             | 170,039             | 167,292                     | 190,345            |
|               |                       | Net Income (Loss)             | 13,499              | 2,798               | 27,140                      | 4,465              |

# Capital Budget

| Projects                             | Project Cost | Current Year | General Operating Fund | Operating Reserve Fund | Capital Reserve Fund | Gas Tax Fund | Grants    | Borrowing | Total     |
|--------------------------------------|--------------|--------------|------------------------|------------------------|----------------------|--------------|-----------|-----------|-----------|
| Recreation Centre                    | 3,000,000    | 3,000,000    |                        |                        |                      |              | 2,130,000 | 870,000   | 3,000,000 |
| Beach Facilities                     | 25,000       | 25,000       |                        |                        | 25,000               |              |           |           | 25,000    |
| Roof Replacement - Library / CED     | 110,000      | 80,000       | 80,000                 |                        |                      |              |           |           | 80,000    |
| Replace Fencing Barrington Ballfield | 14,000       | 14,000       | 14,000                 |                        |                      |              |           |           | 14,000    |
| Replace Cargo Trailer                | 12,000       | 12,000       | 12,000                 |                        |                      |              |           |           | 12,000    |
| Roof Replacement - Brass Hill TP     | 15,000       | 15,000       | 15,000                 |                        |                      |              |           |           | 15,000    |
| Manhole Covers                       | 20,000       | 20,000       | 20,000                 |                        |                      |              |           |           | 20,000    |
| Fencing WH Treatment Plant           | 15,000       | 15,000       | 15,000                 |                        |                      |              |           |           | 15,000    |
| Zero Turn Mower                      | 12,000       | 12,000       | 12,000                 |                        |                      |              |           |           | 12,000    |
| Fall's Point Lift Station Retrofit   | 15,000       | 15,000       | 15,000                 |                        |                      |              |           |           | 15,000    |
| Flow Meters Treatment Plant          | 20,000       | 20,000       | 20,000                 |                        |                      |              |           |           | 20,000    |
| Portable Toilets                     | 14,000       | 14,000       | 14,000                 |                        |                      |              |           |           | 14,000    |
| Municipal Admin Office Renovations   | 350,000      | 225,000      |                        |                        | 225,000              |              |           |           | 225,000   |
| Internet Project                     | 200,000      | 200,000      |                        |                        |                      | 200,000      |           |           | 200,000   |
|                                      | 3,822,000    | 3,667,000    | 217,000                | -                      | 250,000              | 200,000      | 2,130,000 | 870,000   | 3,667,000 |

# Capital Budget

## Parking Lot Long Term Projects

| Year | 5 Year Projects                      | Cost Estimate    | 10 - 15 Year Projects          | Cost Estimate |
|------|--------------------------------------|------------------|--------------------------------|---------------|
| 1    | SCADA/PUMP Station Upgrades          | 420,000          | Arena Replacement              | 4,000,000     |
| 1    | Beaches                              | 200,000          | Highway Property Sewer         | 1,800,000     |
| 1    | Internet Project                     | 300,000          | Brass Hill Treatment Plant     | 8,000,000     |
| 1    | Property Services Building           | 500,000          | Woods Harbour Treatment Plant  | 4,000,000     |
| 1    | Little League Ballfield              | 120,000          | Business Park - Former Knowles | 1,500,000     |
| 1    | Signage Strategy                     | 200,000          |                                |               |
| 2    | Former Knowles Property - Road       | 250,000          |                                | 19,300,000    |
| 2    | <b>Admin Centre Renos / New Bldg</b> | <b>1,000,000</b> |                                |               |
| 3    | Landfill Cell                        | 350,000          |                                |               |
| 4    | Medical Centre                       | 4,500,000        |                                |               |
|      |                                      | 7,840,000        |                                |               |



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